

### Group Risk & Audit Committee Improvement Plan for 2023/24

The GR&A Committee considered their self-assessment for **2022/23** concentrating on their key strengths and how to improve and share these throughout the Committee. They agreed the following Committee's Strengths and areas for Improvement:

	Action	Owner	Date Due
<b>Strengths</b>			
Deep Dive items enable a deeper understanding of risks.	This item must not become routine and should always be targeted to relevant risk areas. Clear guidance as to the content of the deep dive will be provided by the Committee to the author.	Chair/ S Cook/M Peat	As required
Group Thinking	The Committee considers the Group in all discussions and papers.	Committee	2022/23
Improved focus and challenge on 'strategic' risks.	Continue to focus at a strategic level.	Committee	Ongoing

	<b>Action</b>	<b>Owner</b>	<b>Date Due</b>
<b>Improvements</b>			
High risk owners to attend the Committee as appropriate.	The High risk owners to be invited to the Committee to given details and be available for challenge.	M Peat/Clerk	As appropriate
Risk Appetite	Review of Risk Appetite is due to be reviewed as part of the Risk Management Audit and will form part of the training for new members.	IA/Committee	Sept 2023
More relevant training for members	Share training with members as available and encourage that relevant ETF modules are completed.	Chair/Clerk	2022/24
Engagement with other Committees	Monitor that other Committees are reviewing their risks regularly.	Chair to monitor with other Chairs	2023/24