

MID KENT COLLEGE

INSTRUMENT OF GOVERNMENT

CONTENTS

1. Interpretation of the terms used
2. Composition of the Corporation
3. Determination of membership numbers
4. Transitional arrangements
5. Appointment of the members of the Corporation
6. Appointment of the Chairman and Vice Chairman
7. Appointment of the Clerk to the Corporation
8. Persons who are ineligible to be members
9. The term of office of a member
10. Termination of membership
11. Members not to hold interests in matters relating to the institution
12. Meetings
13. Quorum
14. Proceedings of meetings
15. Minutes
16. Public access to meetings
17. Publication of minutes and papers
18. Copies of the Instrument of Government
19. Change of name of the Corporation
20. Application of the seal
21. Means of communication to be used

Interpretation of the terms used

1. In this Instrument of Government:
 - (a) any reference to "the Chief Executive" shall include a person acting as the Chief Executive Officer;
 - (b) any reference to "the Principal" shall include a person acting as Principal;
 - (c) the Clerk" means the Clerk to the Corporation;
 - (d) "the Corporation" means any further education corporation to which this Instrument applies;
 - (e) "the institution" means the institution which the Corporation is established to conduct and any institution for the time being conducted by the Corporation in exercise of its powers under the Further and Higher Education Act 1992;
 - (f) "the Funding Agencies" mean the Skills Funding Agency and the Education Funding Agency or their successor organisations;
 - (g) "this Instrument" means this Instrument of Government;
 - (h) "meeting" includes a meeting at which the members attending are present in more than one location, provided that by the use of video and/ or telephone conferencing facilities it is possible for every person present at the meeting to communicate with each other;
 - (i) "necessary skills" means skills and experience, other than professional qualifications, specified by the Corporation as appropriate for members to have;
 - (j) "staff member" and "student member" have the meanings given to them in clause 2;
 - (k) "the previous Instrument of Government" means the Instrument of Government relating to the Corporation which had effect immediately before 1st January 2008;
 - (l) "the Secretary of State" means the Secretary of State for Business, Innovation and Skills;
 - (m) "staff matters" means the remuneration, conditions of service, promotion, conduct, suspension, dismissal or retirement of staff;
 - (n) "the students' union" means any association of students formed to further the educational purposes of the institution and the interests of students, as students;
 - (o) a "variable category" means any category of members whose numbers may vary according to clauses 2 and 3.

Composition of the Corporation

2. (1) Subject to the transitional arrangements set out in clause 4, the Corporation shall consist of:
 - (a) up to sixteen members who appear to the Corporation to have the necessary skills to ensure that the Corporation carries out its functions under article 3 of the Articles of Government;
 - (b) the Chief Executive of the institution (where one is appointed in accordance with Article 3), unless the Chief Executive chooses not to be a member;
 - (c) the Principal of the institution, unless the Principal chooses not to be a member;
 - (d) at least one and not more than three members who are members of the institution's staff and have a contract of employment with the institution and who have been nominated and elected as set out in paragraphs (3), (4) or (5) ("staff members"); and
 - (e) at least two and not more than three members who are students at the institution and have been nominated and elected by their fellow students, or if the Corporation so decides, by a recognised association representing such students ("student members").
- (2) A person who is not for the time being enrolled as a student at the institution, shall nevertheless be treated as a student during any period of authorised absence from the institution for study, travel or for carrying out the duties of any office held by that person in the institution's students' union.
- (3) Where the Corporation has decided or decides that there is to be one staff member, the member may be a member of the academic staff or the non-academic staff and shall be nominated and elected by all staff.
- (4) Where the Corporation has decided or decides that there are to be two staff members:
 - (a) one may be a member of the academic staff, nominated and elected only by academic staff; and the other may be a member of the non-academic staff, nominated and elected only by non-academic staff; or
 - (b) each may be a member of the academic or non-academic staff, nominated and elected by all staff.
- (5) Where the Corporation has decided that there are to be three staff members:
 - (a) all may be members of the academic or non-academic staff, nominated and elected by all staff;
 - (b) one may be a member of the academic or the non-academic staff, nominated and elected by all staff, one may be a member of the academic staff, nominated and elected by academic staff only, and one may be a member of the non-academic staff nominated and elected by non-academic staff only;

- (c) two may be members of the academic staff, nominated and elected by academic staff only, and one may be a member of the non-academic staff, nominated and elected by non-academic staff only; or
 - (d) one may be a member of the academic staff, nominated and elected by academic staff only, and two may be members of the non-academic staff, nominated and elected by non-academic staff only.
- (6) The appointing authority, as set out in clause 5, will decide whether a person is eligible for nomination, election and appointment as a member of the Corporation under paragraph (1).

Determination of membership numbers

3. (1) Subject to paragraph (2) and the transitional arrangements in clause 4, the number of members of the Corporation and the number of members of each variable category shall be that decided by the Corporation in the most recent determination made under the previous Instrument of Government.
- (2) The Corporation may at any time vary the determination referred to in paragraph (1) and any subsequent determination under this paragraph provided that:
- (a) the number of members of the Corporation shall not be fewer than twelve nor more than twenty four; and
 - (b) the numbers of members of each variable category shall be subject to the limit which applies to that category set out in Clause 2.
- (3) No determination under this clause shall terminate the appointment of any person who is already a member of the Corporation at the time when the determination is made.

Transitional arrangements

4. Where, following the last determination under the previous Instrument of Government, the membership of the Corporation does not conform in number to that determination:
- (a) nothing in clauses 2 and 3 of this Instrument shall require the removal of members where the previous Instrument would not have required their removal; but
 - (b) the Corporation shall ensure that any new appointments are made so that its composition conforms to the determination as soon as possible.

Appointment of the members of the Corporation

5. (1) Subject to paragraph (2) the Corporation is the appointing authority in relation to the appointment of its members.
- (2) If the number of members falls below the number needed for a quorum, the Secretary of State is the appointing authority in relation to the appointment of those members needed for a quorum.
- (3) The appointing authority may decline to appoint a person as a staff or student member if:

- (a) it is satisfied that the person has been removed from office as a member of a further education corporation in the previous ten years; or
 - (b) the appointment of the person would contravene any rule or bye-law made under article 23 of the Articles of Government concerning the number of terms of office which a person may serve, provided that such rules or bye-laws make the same provision for each category of members appointed by the appointing authority; or
 - (c) the person is ineligible to be a member of the corporation because of clause 8; or
 - (d) the appointing authority is satisfied that it is not in the best interests of the Corporation for the person to be appointed.
- (4) Where the office of any member becomes vacant the appointing authority shall as soon as practicable take all necessary steps to appoint a new member to fill the vacancy.

Appointment of the Chairman and Vice Chairman

6. (1) The members of the Corporation shall appoint a Chairman and a Vice Chairman from among themselves.
- (2) Neither the Chief Executive, the Principal, nor any staff or student member shall be eligible to be appointed as Chairman or Vice Chairman or to act as Chairman in their absence.
- (3) If both the Chairman and the Vice Chairman are absent from any meeting of the Corporation, the members present shall choose someone from among themselves to act as Chairman for that meeting.
- (4) The Chairman and Vice Chairman shall hold office for such period as the Corporation decides.
- (5) The Chairman or Vice Chairman may resign from office at any time by giving notice in writing to the Clerk.
- (6) If the Corporation is satisfied that the Chairman is unfit or unable to carry out the functions of office, or that it is not in the best interests of the Corporation for the member to continue to hold the office of Chairman, it may give written notice, removing the Chairman from office and the office shall then be vacant.
- (7) If the Corporation is satisfied that the Vice Chairman is unfit or unable to carry out the functions of office, or that it is not in the best interests of the Corporation for the member to continue to hold the office of Vice Chairman] it may give written notice, removing the Vice Chairman from office and the office shall then be vacant.
- (8) Before the end of the term of office of the Chairman or Vice Chairman the members shall appoint a replacement from among themselves.

(9) At the end of their respective terms of office, the Chairman and Vice Chairman shall be eligible for reappointment.

(10) Paragraph (10) is subject to any rule or bye-law made by the Corporation under article 23 of the Articles of Government concerning the number of terms of office which a person may serve.

Appointment of the Clerk to the Corporation

7. (1) The Corporation shall appoint a person to serve as its Clerk, but neither the Chief Executive nor the Principal may be appointed as Clerk.

(2) In the temporary absence of the Clerk, the Corporation shall appoint a person to serve as a temporary Clerk, but neither the Chief Executive nor the Principal may be appointed as temporary Clerk.

(3) Any reference in this Instrument to the Clerk shall include a temporary Clerk appointed under paragraph (2).

(4) Subject to any rule or bye-law made by the Corporation under article 23 of the Articles of Government concerning the proceedings of meetings, the Clerk shall be entitled to attend all meetings of the Corporation and any of its committees.

(5) The Clerk may also be a member of staff at the institution.

Persons who are ineligible to be members

8. (1) No one under the age of 18 years may be a member, except as a student member.

(2) The Clerk may not be a member.

(3) A person who is a member of staff of the institution may not be, or continue as, a member, except as a staff member or in the capacity of Chief Executive or Principal.

(4) Paragraph (3) does not apply to a student who is employed by the Corporation in connection with the student's role as an officer of a students' union.

(5) Subject to paragraphs (6) and (7), a person shall be disqualified from holding, or from continuing to hold, office as a member, if that person has been adjudged bankrupt or is the subject of a bankruptcy restrictions order, an interim bankruptcy restrictions order or a bankruptcy restrictions undertaking within the meaning of the Insolvency Act 1986, or if that person has made a composition or arrangement with creditors, including an individual voluntary arrangement.

(6) Where a person is disqualified by reason of having been adjudged bankrupt or by reason of being the subject of a bankruptcy restrictions order, an interim bankruptcy restrictions order or a bankruptcy restrictions undertaking, that disqualification shall cease:

(a) on that person's discharge from bankruptcy, unless the bankruptcy order has before then been annulled; or

- (b) if the bankruptcy order is annulled, at the date of that annulment; or
- (c) if the bankruptcy restrictions order is rescinded as a result of an application under section 375 of the Insolvency Act 1986, on the date so ordered by the court; or
- (d) if the interim bankruptcy restrictions order is discharged by the court, on the date of that discharge; or
- (e) if the bankruptcy restrictions undertaking is annulled, at the date of that annulment.

(7) Where a person is disqualified by reason of having made a composition or arrangement with creditors, including an individual voluntary arrangement, and then pays the debts in full, the disqualification shall cease on the date on which the payment is completed and in any other case it shall cease on the expiration of three years from the date on which the terms of the deed of composition, arrangement or individual voluntary arrangement are fulfilled.

(8) Subject to paragraph (9), a person shall be disqualified from holding, or from continuing to hold, office as a member if:

- (a) within the previous five years that person has been convicted, whether in the United Kingdom or elsewhere, of any offence and has received a sentence of imprisonment, whether suspended or not, for a period of three months or more, without the option of a fine; or
- (b) within the previous twenty years that person has been convicted as set out in sub-paragraph (a) and has received a sentence of imprisonment, whether suspended or not, for a period of more than two and a half years; or
- (c) that person has at any time been convicted as set out in sub-paragraph (a) and has received a sentence of imprisonment, whether suspended or not, of more than five years;
- (d) The Corporation has reasonable grounds for believing that that person presents a risk to the safety, health or welfare of children or vulnerable adults.

(9) For the purpose of this regulation there shall be disregarded any conviction by or before a court outside the United Kingdom for an offence in respect of conduct which, if it had taken place in the United Kingdom, would not have constituted an offence under the law then in force anywhere in the United Kingdom.

(10) Upon a member of the Corporation becoming disqualified from continuing to hold office under paragraphs (5) or (8), the member shall immediately give notice of that fact to the Clerk.

The term of office of a member

9. (1) A member of the Corporation shall hold and vacate office in accordance with the terms of the appointment, but the length of the term of office shall not exceed four years.
- (2) Members retiring at the end of their term of office shall be eligible for reappointment, and clause 5 shall apply to the reappointment of a member as it does to the appointment of a member.
- (3) Paragraph (2) is subject to any rule or bye-law made by the Corporation under article 23 of the Articles of Government concerning the number of terms of office which a person may serve.

Termination [and suspension] of membership

10. (1) A member may resign from office at any time by giving notice in writing to the Clerk.
- (2) If at any time the Corporation is satisfied that:
- (a) any member is unfit or unable to discharge the functions of a member; and/or
 - (b) it is no longer in the best interests of the Corporation for the member to continue to hold office; and/or
 - (c) the member has been absent from meetings of the Corporation for a period longer than six consecutive months without the permission of the Corporation,

the Corporation may by notice in writing to that member remove the member from office and the office shall then be vacant.

(3) Any person who is a member of the Corporation by virtue of being a member of the staff at the institution, including the Principal and/ or the Chief Executive, shall cease to hold office upon ceasing to be a member of the staff and the office shall then be vacant.

- (4) A student member shall cease to hold office:
- (a) at the end of the student's final academic year, or at such other time in the year after ceasing to be a student as the Corporation may decide; or
 - (b) if expelled from the institution,

and the office shall then be vacant.

(5) If at any time the Corporation is satisfied that it is not in the best interests of the Corporation for a member to continue in active office for any reason (including but not limited to pending the outcome of an investigation, whether internal or external) the Corporation may by notice in writing to that member suspend the member from office until further notice.

Members not to hold interests in matters relating to the institution

11. (1) A member to whom paragraph (2) applies shall:
- (a) disclose to the Corporation the nature and extent of the interest; and
 - (b) if present at a meeting of the Corporation, or of any of its committees, at which such supply, contract or other matter as is mentioned in paragraph (2) is to be considered, not take part in the consideration or vote on any question with respect to it and not be counted in the quorum present at the meeting in relation to a resolution on which that member is not entitled to vote; and
 - (c) withdraw, if present at a meeting of the Corporation, or any of its committees, at which such supply, contract or other matter as is mentioned in paragraph (2) is to be considered, where required to do so by a majority of the members of the Corporation or committee present at the meeting.
- (2) This paragraph applies to a member who:
- (a) has any financial interest in:
 - (i) the supply of work to the institution, or the supply of goods for the purposes of the institution;
 - (ii) any contract or proposed contract concerning the institution; or
 - (iii) any other matter relating to the institution; or
 - (b) has any other interest of a type specified by the Corporation in any matter relating to the institution.
- (3) This clause shall not prevent the members considering and voting upon proposals for the Corporation to insure them against liabilities incurred by them arising out of their office or the Corporation obtaining such insurance and paying the premium.
- (4) Where the matter under consideration by the Corporation or any of its committees relates to the pay and conditions of all staff, or all staff in a particular class, a staff member:
- (a) need not disclose a financial interest; and
 - (b) may take part in the consideration of the matter, vote on any question with respect to it and count towards the quorum present at that meeting, provided that in so doing, the staff member acts in the best interests of the Corporation as a whole and does not seek to represent the interests of any other person or body, but
 - (c) shall withdraw from the meeting if the matter is under negotiation with staff and the staff member is representing any of the staff concerned in those negotiations.
- (5) The Clerk shall maintain a register of the interests of the members which have been disclosed and the register shall be made available during normal office hours at the institution to any person wishing to inspect it.

Meetings

12. (1) The Corporation shall meet at least once in every term, and shall hold such other meetings as may be necessary.
- (2) Subject to paragraphs (4) and (5) and to clause 14(4), all meetings shall be called by the Clerk, who shall, at least seven calendar days before the date of the meeting, send to the members of the Corporation notice of the meeting in writing or in electronic form and a copy of the proposed agenda.
- (3) If it is proposed to consider at any meeting the remuneration, conditions of service, conduct, suspension, dismissal or retirement of the Clerk, the Chairman shall, at least seven calendar days before the date of the meeting, send to the members a copy of the agenda item concerned, together with any relevant papers.
- (4) A meeting of the Corporation, called a "special meeting", may be called at any time by the Chairman or at the request in writing of any five members.
- (5) Where the Chairman, or in the Chairman's absence the Vice Chairman, decides that there are matters requiring urgent consideration, the notice convening the special meeting and a copy of the proposed agenda may be given (whether in writing or in electronic form) within less than seven calendar days.
- (6) Every member shall act in the best interests of the Corporation and shall not be bound to speak or vote by mandates given by any other body or person.

Written resolutions

13. (1) A resolution in writing agreed by a simple majority of the Members who would have been entitled to vote upon it had it been proposed at a meeting shall be effective provided that:
- (a) the Chairman or, in the case of a resolution to be considered by a committee, the Committee Chairman is satisfied that there are exceptional circumstances justifying use of the written resolution procedure;
 - (b) a copy of the proposed resolution has been sent to every eligible member or, in the case of a resolution to be considered by a committee, to every eligible member of that committee;
 - (c) no member has given written notice within 48 hours days of the circulation date stating that they do not agree with the written resolution procedure being used, in which case a special meeting shall be arranged to consider the matter in accordance with clause 12(4);
 - (d) a simple majority of the Members have signified agreement to the resolution; and
 - (e) it is contained in a document authenticated by the Clerk which has been received at the address specified by the College for the receipt of documents in accordance with clause 21(8) within the period of 28 days beginning with the circulation date.
- (2) A resolution in writing may comprise several copies to which one or more members have signified their agreement.

(3) A written resolution will lapse if it is not passed before the end of the period of 214 days beginning with the circulation date.

(4) For the purposes of this clause 13(3) "circulation date" is the day on which copies of the written resolution are sent or submitted to members or, if copies are sent or submitted on different days, to the first of those days.

Quorum

14. (1) Meetings of the Corporation shall be quorate if the number of members present is at least 40% of the total number of members, determined according to clause 3.

(2) If the number of members present for a meeting of the Corporation does not constitute a quorum, the meeting shall not be held.

(3) If during a meeting of the Corporation there ceases to be a quorum, the meeting shall be terminated at once.

(4) If a meeting cannot be held or cannot continue for lack of a quorum, the Chairman may call a special meeting as soon as it is convenient.

Minutes

15. (1) Written minutes of every meeting of the Corporation shall be prepared, and, subject to paragraph (2), at every meeting of the Corporation the minutes of the last meeting shall be taken as an agenda item.

(2) Paragraph (1) shall not require the minutes of the last meeting to be taken as an agenda item at a special meeting, but where they are not taken, they shall be taken as an agenda item at the next meeting which is not a special meeting.

(3) Where minutes of a meeting are taken as an agenda item and agreed to be accurate, those minutes shall be signed as a true record by the Chairman of the meeting.

(4) Separate minutes shall be taken of those parts of meetings from which staff members, the Chief Executive, the Principal, student members and/or the Clerk have withdrawn in accordance with any rule or bye-law made by the Corporation under article 23 of the Articles of Government concerning the proceedings of meetings and such persons shall not be entitled to see the minutes of that part of the meeting or any papers relating to it.

Public access to meetings

16. The Corporation shall decide any question as to whether a person should be allowed to attend any of its meetings where that person is not a member, the Clerk, the Chief Executive or the Principal and in making its decision, it shall give consideration to clause 17(2).

Publication of minutes and papers

17. (1) Subject to paragraph (2), the Corporation shall ensure that a copy of:
- (a) the agenda for every meeting of the Corporation;
 - (b) the draft minutes of every such meeting, if they have been approved by the Chairman of the meeting;
 - (c) the signed minutes of every such meeting; and
 - (d) any report, document or other paper considered at any such meeting,
- shall as soon as possible be made available during normal office hours at the institution to any person wishing to inspect them.
- (2) There shall be excluded from any item made available for inspection any material relating to:
- (a) a named person employed at or proposed to be employed at the institution;
 - (b) a named student at, or candidate for admission to, the institution;
 - (c) the Clerk; or
 - (d) any matter which, by reason of its nature, the Corporation is satisfied should be dealt with on a confidential basis.
- (3) The Corporation shall ensure that a copy of the draft or signed minutes of every meeting of the Corporation, under paragraph (1), shall be placed on the institution's website, and shall, despite any rules the Corporation may make regarding the archiving of such material, remain on its website for a minimum period of 12 months.
- (4) The Corporation shall review regularly all material excluded from inspection under paragraph (2)(d) and make any such material available for inspection where it is satisfied that the reason for dealing with the matter on a confidential basis no longer applies, or where it considers that the public interest in disclosure outweighs that reason.

Copies of the Instrument of Government

18. A copy of this Instrument shall be given free of charge to every member of the Corporation and at a charge not exceeding the cost of copying or free of charge to any other person who so requests a copy, and shall be available for inspection at the institution upon request, during normal office hours, to every member of staff and every student.

Change of name of the Corporation

19. The Corporation may change its name with the approval of the Secretary of State.

Application of the seal

20. The application of the seal of the Corporation shall be authenticated by:
- (a) the signature of either the Chairman or of some other member authorised either generally or specially by the Corporation to act for that purpose; and
 - (b) the signature of any other member.

Means of Communication to be used

- 21 (1) Any notice or other document to be given to or by any person pursuant to this Instrument:
- (a) must be in writing; or
 - (b) must be given in electronic form.
- (2) The College may give any notice or other documents to a Member either:
- (a) personally; or
 - (b) by sending it by post in a prepaid envelope addressed to the Member at his or her address; or
 - (c) by leaving it at the address of the Member; or
 - (d) by giving it in electronic form to the Member's address; or
 - (e) by placing the notice on a website and providing the person with a notification in writing or in electronic form of the presence of the notice on the website. The notification must state that it concerns a notice of a Corporation meeting and must specify the place date and time of the meeting.
- (3) A member present in person at any meeting of the College shall be deemed to have received notice of the meeting and of the purposes for which it was called.
- (4) Proof that an envelope containing a notice was properly addressed, prepaid and posted shall be conclusive evidence that the notice was given.
- (5) Proof that an electronic form of notice was given shall be conclusive where the College can demonstrate that it was properly addressed and sent.
- (6) Notice shall be deemed to be given:
- (a) 48 hours after the envelope containing it was posted; or
 - (b) in the case of an electronic form of communication, 48 hours after it was sent.
- (7) The Members must agree in writing to receive documents and notices from the College by electronic means.

- (8) Only such documents and notices as are specified by the College may be sent to the College in electronic form to the address specified by the College for that purpose and such documents or notices sent to the College are sufficiently authenticated if the identity of the sender is confirmed in the way the College has specified.

ARTICLES OF GOVERNMENT

CONTENTS

1. Interpretation of the terms used
2. Conduct of the institution
3. Responsibilities of the Corporation, the Chief Executive, Principal and the Clerk
4. The establishment of committees and delegation of functions generally
5. The search committee
6. The audit committee
7. Composition of committees
8. Access to committees by non-members and publication of minutes
9. Delegable and non-delegable functions
10. Delegable and non-delegable functions
11. Delegable and non-delegable functions
12. Appointment and promotion of staff
13. Appointment and promotion of staff
14. Rules relating to the conduct of staff
15. Academic freedom
16. Grievance, suspension and disciplinary procedures
17. Suspension and dismissal of the Clerk
18. Students
19. Financial matters
20. Co- operation with the CE of Skills Funding's auditor
21. Internal audit
22. Accounts and audit of accounts
23. Rules and bye-laws
24. Copies of Articles of Government and rules and bye-laws
25. Modification or replacement of the Instrument and Articles of Government
26. Dissolution of the Corporation

Interpretation of the terms used

1. In these Articles of Government:
 - (a) any reference to "the Chief Executive" shall include a person acting as the Chief Executive Officer;
 - (b) any reference to "the Principal" shall include a person acting as Principal;
 - (c) "the Articles" means these Articles of Government;
 - (d) "Chairman" and "Vice Chairman" mean respectively the Chairman and Vice Chairman of the Corporation appointed under clause 6 of the Instrument of Government;
 - (e) "the Clerk" has the same meaning as in the Instrument of Government;
 - (f) "the Corporation" has the same meaning as in the Instrument of Government;
 - (g) "Funding Agencies" means the Skills Funding Agency and the Education Funding Agency and any successor organisations;
 - (h) "staff member" and "student member" have the same meanings as in the Instrument of Government;
 - (i) "the Secretary of State" means the Secretary of State for Business, Innovation and Skills;
 - (j) "senior post" means the posts of Chief Executive and Principal and such other senior posts as the Corporation may decide for the purposes of these Articles;
 - (k) "the staff" means all the staff who have a contract of employment with the institution;
 - (l) "the students' union" has the same meaning as in the Instrument of Government.

Conduct of the institution

2. The institution shall be conducted in accordance with the provisions of the Instrument of Government, these Articles, any rules or bye-laws made under these Articles and any trust deed regulating the institution.

Responsibilities of the Corporation, the Chief Executive, the Principal, and the Clerk

3. (1) The Corporation shall be responsible for the following functions:
- (a) the determination and periodic review of the educational character and mission of the institution and the oversight of its activities;
 - (aa) publishing arrangements for obtaining the views of staff and students on the determination and periodic review of the educational character and mission of the institution and the oversight of its activities;
 - (b) approving the quality strategy of the institution;
 - (c) the effective and efficient use of resources, the solvency of the institution and the Corporation and safeguarding their assets;
 - (d) approving annual estimates of income and expenditure;
 - (e) the appointment, grading, suspension, dismissal and determination of the pay and conditions of service of the holders of senior posts and the Clerk, including, where the Clerk is, or is to be appointed as, a member of staff, the Clerk's appointment, grading, suspension, dismissal and determination of pay in the capacity of a member of staff; and
 - (f) setting a framework for the pay and conditions of service of all other staff.
- (2) Subject to the responsibilities of the Corporation (and to paragraph (4)), the Chief Executive shall be the Chief Executive and the Accounting Officer of the institution and shall be responsible for the following functions:
- (a) reviewing and approving annual estimates of income and expenditure prepared by the Principal and taking such annual estimates to the Corporation for consideration and approval;
 - (b) overall management of budget and resources within the estimates approved by the Corporation;
- (3) Subject to the responsibilities of the Corporation (and to paragraph (4)), the Principal shall be the Principal of the institution and shall be responsible for the following functions:
- (a) making proposals to the Corporation about the educational character and mission of the institution and implementing the decisions of the Corporation;
 - (b) the determination of the institution's academic and other activities;

- (c) preparing annual estimates of income and expenditure for consideration and approval first by the Chief Executive and subsequently by the Corporation;
 - (d) day-to-day management of budget and resources within the estimates approved by the Corporation;
 - (e) the organisation, direction and management of the institution and leadership of the staff;
 - (f) the appointment, assignment, grading, appraisal, suspension, dismissal and determination, within the framework set by the Corporation, of the pay and conditions of service of staff, other than the Chief Executive, holders of senior posts or the Clerk, where the Clerk is also a member of the staff; and
 - (g) maintaining student discipline and, within the rules and procedures provided for within these Articles, suspending or expelling students on disciplinary grounds or expelling students for academic reasons.
- (4) Where a Chief Executive is not appointed by the Corporation [or where there is a temporary vacancy in the post of Chief Executive], the Principal shall also be the Chief Executive and Accounting Officer of the College and shall be responsible for the functions set out in paragraph (2) in addition to the functions set out in paragraph (3).
- (5) The Clerk shall be responsible for the following functions:
- (a) advising the Corporation with regard to the operation of its powers;
 - (b) advising the Corporation with regard to procedural matters;
 - (c) advising the Corporation with regard to the conduct of its business; and
 - (d) advising the Corporation with regard to matters of governance practice.

The establishment of committees and delegation of functions generally

4. (1) The Corporation may establish committees for any purpose or function, other than those assigned in these Articles to the Chief Executive, the Principal and/or the Clerk and may delegate powers to:
- (a) such committees;
 - (b) the Chairman, or in the Chairman's absence, the Vice Chairman;
 - (c) the Chief Executive; or
 - (d) the Principal.
- (2) The number of members of a committee and the terms on which they are to hold and to vacate office, shall be decided by the Corporation.
- (3) The Corporation may also establish committees under collaboration arrangements made with other further education institutions or maintained schools (or with both), and such joint committees shall be subject to any regulations made under section 166 of the Education and Inspections Act 2006 governing such arrangements.

The Search & Governance committee

5. (1) The Corporation shall establish a committee, to be known as the "Search and Governance committee", to advise on:
 - (a) the appointment of members (other than as a staff or student member); and
 - (b) such other matters relating to membership and appointments as the Corporation may ask it to.
- (2) The Corporation shall not appoint any person as a member (other than as a staff or student member) without first consulting and considering the advice of the Search and Governance committee.
- (3) The Corporation may make rules specifying the way in which the Search and Governance Committee is to be conducted. A copy of these rules, together with the Search and Governance Committee's terms of reference and its advice to the Corporation, other than any advice which the Corporation is satisfied should be dealt with on a confidential basis, shall be published on the institution's website and shall be made available for inspection at the institution by any person during normal office hours.
- (4) The Corporation shall review regularly all material excluded from inspection under paragraph (3) and shall make any such material available for inspection where it is satisfied that the reason for dealing with the matter on a confidential basis no longer applies, or where it considers that the public interest in disclosure outweighs that reason.

The Audit & Risk Committee

6. (1) The Corporation shall establish a committee, to be known as the "Audit and Risk Committee", to advise on matters relating to the Corporation's audit arrangements and systems of internal control.
- (2) The Audit and Risk committee shall consist of at least three persons and may include members of staff at the institution with the exception of those in senior posts, and shall operate in accordance with any requirements of the Chief Executive of the Skills Funding Agency.

Composition of committees

7. Any committee established by the Corporation, other than the committee referred to in article 10, may include persons who are not members of the Corporation.

Access to committees by non-members and publication of minutes

8. The Corporation shall ensure that:
 - (a) a written statement of its policy regarding attendance at committee meetings by persons who are not committee members; and
 - (b) the minutes of committee meetings, if they have been approved by the Chairman of the meeting,

are published on the institution's website and made available for inspection at the institution by any person, during normal office hours.

Delegable and non-delegable functions

9. The Corporation shall not delegate the following functions:
- (a) the determination of the educational character and mission of the institution;
 - (b) the approval of the annual estimates of income and expenditure;
 - (c) the responsibility for ensuring the solvency of the institution and the Corporation and for safeguarding their assets;
 - (d) the appointment of the Chief Executive, the Principal or the holder of a senior post;
 - (e) the appointment of the Clerk, (including, where the Clerk is, or is to be, appointed as a member of staff the Clerk's appointment in the capacity of a member of staff); and
 - (f) the modification or revocation of these Articles.
10. (1) The Corporation may not delegate:
- (a) the consideration of the case for dismissal; and
 - (b) the power to determine an appeal in connection with the dismissal
- of the Chief Executive, the Principal, the Clerk or the holder of a senior post, other than to a committee of members of the Corporation.
- (2) The Corporation shall make rules specifying the way in which a committee having functions under paragraph (1) shall be established and conducted.
11. The Chief Executive and the Principal respectively may delegate functions to the holder of any other senior whom the Chief Executive or the Principal (as appropriate) reasonably considers suitable other than:
- (a) the management of budget and resources; and
 - (b) any functions that have been delegated to the Chief Executive or the Principal (as the case may be) by the Corporation.

Appointment and promotion of staff

12. (1) Where there is a vacancy or expected vacancy in the post of Chief Executive, Principal or any other senior post, the Corporation shall:
- (a) agree how and where a post shall be advertised; and
 - (b) appoint a selection panel consisting of:
 - (i) at least three members of the Corporation including the Chairman or the Vice Chairman or both where the vacancy is for the post of Chief Executive and/or Principal; or

- (ii) the Chief Executive and/or the Principal and at least two other members of the Corporation where the vacancy is for any other senior post.
- (2) The members of the selection panel shall:
 - (a) decide on the arrangements for selecting the applicants for interview;
 - (b) interview the applicants; and
 - (c) where they consider it appropriate to do so, recommend to the Corporation for appointment one of the applicants they have interviewed.
 - (3) If the Corporation approves the recommendation of the selection panel, that person shall be appointed.
 - (4) If the members of the selection panel are unable to agree on a person to recommend to the Corporation, or if the Corporation does not approve their recommendation, the Corporation may make an appointment itself of a person from amongst those interviewed, or it may require the panel to repeat the steps specified in paragraph (2), with or without first re-advertising the vacancy.
 - (5) Where there is a vacancy in the post of Chief Executive, Principal or a senior post or where the holder of such a post is temporarily absent, until the post is filled or the absent post holder returns, a member of staff:
 - (a) may be required to act as the post holder in the place of the incumbent; and
 - (b) if so required, shall have all the duties and responsibilities of the incumbent post holder during the period of the vacancy or temporary absence.
13. The Principal shall have responsibility for selecting for appointment all members of staff other than:
- (a) the Chief Executive;
 - (b) senior post holders; and
 - (b) where the Clerk is also to be appointed as a member of staff, the Clerk in the role of a member of staff.

Rules relating to the conduct of staff

14. After consultation with the staff, the Corporation shall make rules relating to their conduct.

Academic freedom

15. In making rules under article 14, the Corporation shall have regard to the need to ensure that academic staff at the institution have freedom within the law to question and test received wisdom, and to put forward new ideas and controversial or unpopular opinions, without putting themselves at risk of losing their jobs or any privileges which they may enjoy at the institution.

Grievance, suspension and disciplinary procedures

16. (1) After consultation with staff, the Corporation shall make rules setting out:
- (a) grievance procedures for all staff;
 - (b) procedures for the suspension of all staff; and
 - (c) disciplinary and dismissal procedures for
 - (i) senior post-holders, and
 - (ii) staff other than senior post-holders

and such procedures shall be subject to the provisions of articles 3(1)(e), 3(2)(e), 3(3)(e), 9(d), 9(e), 10(1) and 17.

(2) Any rules made under paragraph (1)(b) shall include provision that where a person has been suspended without pay, any appeal against such suspension shall be heard and action taken in a timely manner.

(3) Any rules made under paragraph (1)(c)(i) shall include provision that where the Corporation considers that it may be appropriate to dismiss a person, a preliminary investigation shall be conducted to examine and determine the case for dismissal.

Suspension and dismissal of the Clerk

17. (1) Where the Clerk is also a member of staff at the institution, the Clerk is to be treated as a senior post holder for the purposes of article 16(1)(c).
- (2) Where the Clerk is suspended or dismissed under article 16, that suspension or dismissal shall not affect the position of the Clerk in the separate role of Clerk to the Corporation.

Students

18. (1) Any students' union shall conduct and manage its own affairs and funds in accordance with a constitution approved by the Corporation and no amendment to, or rescission of, that constitution, in part or in whole, shall be valid unless approved by the Corporation.
- (2) The students' union shall present audited accounts annually to the Corporation.
- (3) After consultation with representatives of the students, the Corporation shall make rules concerning the conduct of students, including procedures for their suspension and expulsion (including expulsion for an unsatisfactory standard of work or other academic reason).

Financial matters

19. The Corporation shall set the policy by which the tuition and other fees payable to it are determined, subject to any terms and conditions attached to grants, loans or other payments paid.

Co-operation with the Funding Agencies' auditor

20. The Corporation shall co-operate with any person who has been authorised by the Funding Agencies to audit any returns of numbers of students or claims for financial assistance and shall give any such person access to any documents or records held by the Corporation, including computer records.

Internal audit

21. (1) The Corporation shall, at such times as it considers appropriate, examine and evaluate its systems of internal financial and other control to ensure that they contribute to the proper, economic, efficient and effective use of the Corporation's resources.
- (2) The Corporation may arrange for the examination and evaluation mentioned in paragraph (1) to be carried out on its behalf by internal auditors.

Accounts and audit of accounts

22. (1) The Corporation shall:
- (a) keep proper accounts and proper records in relation to the accounts; and
 - (b) prepare a statement of accounts for each financial year of the Corporation.
- (2) The statement shall:
- (a) give a true and fair account of the state of the Corporation's affairs at the end of the financial year and of its income and expenditure in the financial year; and
 - (b) comply with any directions given by the CE of Skills Funding as to the information to be contained in it, the manner in which the information is to be presented, the methods and principles according to which it is to be prepared and the time and manner of publication.
- (3) The accounts and the statement of accounts shall be audited by external auditors appointed by the Corporation in respect of each financial year.
- (4) Auditors shall be appointed and audit work conducted in accordance with any requirements of the CE of Skills Funding.
- (5) The "financial year" means the first financial year and, except as provided for in paragraph (8), each successive period of twelve months.
- (6) The "first financial year" means the period from the date the Corporation was established up to the second 31st July following that date, or up to some other date which has been chosen by the Corporation with the CE of Skills Funding' approval.
- (7) If the Corporation is dissolved:
- (a) the last financial year shall end on the date of dissolution; and

- (b) the Corporation may decide, with the CE of Skills Funding's approval, that what would otherwise be the last two financial years, shall be a single financial year for the purpose of this article.

Rules and bye-laws

- 23. The Corporation shall have the power to make rules and bye-laws relating to the government and conduct of the institution and these rules and bye-laws shall be subject to the provisions of the Instrument of Government and these Articles.

Copies of Articles of Government and rules and bye-laws

- 24. A copy of these Articles, and of any rules and bye-laws, shall be given free of charge to every member of the Corporation and at a charge not exceeding the cost of copying or free of charge, to any other person who requests a copy and shall be available for inspection at the institution upon request, during normal office hours, to every member of staff and every student.

Modification or replacement of the Instrument and Articles of Government

- 25. (1) Subject to paragraph (2), the Corporation may by resolution of the members modify or replace its instrument and articles of government, after consultation with any other persons who, in the Corporation's view, are likely to be affected by the proposed changes.

(2) The Corporation shall not make changes to the instrument or articles of government that would result in the body ceasing to be a charity.

Dissolution of the Corporation

- 26. (1) The Corporation may by resolution dissolve itself and provide for the transfer of its property, rights and liabilities.
(2) The Corporation shall ensure that a copy of the draft resolution to dissolve the corporation on a specified date shall be published at least one month before the proposed date of such resolution.

Updated September 2013

Agreed by Governing Body on 16 October 2013

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Agreed by Governing Body on 29 March 2017

